## MEDIUM TERM FINANCIAL PLAN JANUARY 16 - POST FINANCE SETTLEMENT **FUNDING** 2016/17 2017/18 2018/19 2019/20 £'000's £'000's £'000's £'000's **Business Rates Baseline** 3,658 3,733 3,853 3,990 **Business Rates Tariff Adjustment** -612 **Revenue Support Grant** 723 92 1,765 3,945 5,423 4,456 3,378 Settlement Funding Assessment **New Homes Bonus** 2,204 1,490 1,132 1,086 **Transition Grant** 111 111 7,738 6,057 5,077 4,464 **Total Grant Business Rates Surplus** 600 600 600 600 8,338 6,657 5,677 5,064 **Total Resources** Cumulative Reduction 1,681 2,661 3,274 32% 20% 39% %age reduction **Council Tax Starting Point** 11,675 11,168 11,168 12,074 **Collection Fund Surplus** 73 Base Line Adjustment 83 46 47 351 353 355 £5 per annum increase 11,168 11,675 12,074 12,476 19,506 18,332 17,751 17,540 **Total Funding Available Cumulative Reduction** 1,174 1,755 1,966 %age reduction 6% 9% 10%

SUMMARY OF ESTIMATED BUDGET MOVEMENTS   2017/18   2018/19   2019/20   £'000's   £'00	NACOU NA TERRA CINIANICIAL DI ANI IANULARY AC			APPENDIX Z
Budget Requirement 2016/17	MEDIUM TERM FINANCIAL PLAN JANUARY 16			
Budget Requirement 2016/17	STIMMADY OF ESTIMATED PURCET MOVEMENTS			
Final Properties   Final Prope	SOMMAN OF ESTIMATED BODGET MOVEMENTS	2017/18	2018/10	2019/20
Pay & Price Increases   Pay Award (1%)   245   245   250     Increments   174   176   178     Pension Contributions - Fixed Element   110   110   110     Pay & Reward Review   125   30     Apprentice Levy   120   120   125     Prices (Utilities, Fuel & Maint.)   120   120   125     Cumulative Pay & Price Increases   1,054   1,895   2,718     Ongoing Savings Analysis   250   200   200   200     Town & Parish Council Grant   100   200   200     Asset / Equipment Review   148   200   200   200     Town & Parish Council Grant   148   250   200   200     Town & Parish Council Grant   148   250   200   200     Town & Parish Council Grant   148   250   200   200     Town & Parish Council Grant   148   250   200   200     Town & Parish Council Grant   148   250   200   200   200     Town & Parish Council Grant   148   250   200   200   200     Town & Parish Council Grant   148   250   200   200   200   200   200     Town & Parish Council Grant   148   250   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200   200		-	<del>-</del>	-
Pay & Price Increases         245         245         250           Increments         174         176         178           Pension Contributions - Fixed Element         110         110         110           Pension Contributions - Current Employees         160         160         160           Pay & Reward Review         125         30         Apprentice Levy         120         120         125           Apprentice Levy         120         120         125         30         Apprentice Levy         120         120         125           Prices (Utilities, Fuel & Maint.)         120         120         125         1,054         841         823           Cumulative Pay & Price Increases         1,054         1,895         2,718         2,718           Ongoing Savings Analysis         Budget Stabilisation Strategy         -1,601         -372         -540           Service Management Reviews         -2,00         -200         -200         -200         -200           Service Management Reviews         -97         -103         -88each Hut Income         -44         -44         -80         -97         -103         -88each Hut Income         -44         -40         -50         -25         -25         -40		1 000 3	1 000 3	1 000 3
Pay Award (1%)	Budget Requirement 2016/17	19,506	19,506	19,506
Pay Award (1%)	Day 9 Daign Ingeneral			
Increments		245	245	250
Pension Contributions - Fixed Element				
Pension Contributions - Current Employees			_	
Pay & Reward Review				
Apprentice Levy				100
Prices (Utilities, Fuel & Maint.)			30	
1,054			120	125
Cumulative Pay & Price Increases         1,054         1,895         2,718           Ongoing Savings Analysis         8         3         3         54         2.00         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -544         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540         -540 </th <th>· · · · · · · · · · · · · · · · · · ·</th> <th></th> <th></th> <th></th>	· · · · · · · · · · · · · · · · · · ·			
Ongoing Savings Analysis Budget Stabilisation Strategy Service Management Reviews Town & Parish Council Grant Asset / Equipment Resources Beach Hut Income Senior Management Review Ongoing Savings from previous years Tourism Review Ongoing Savings from previous years Tourism Review Health & Leisure Income generation Health & Leisure staff turnover savings Income from Development projects  Cumulative Savings  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) Increased Business Rate Costs  Cumulative Requirements  Cumulative Requirements  Budget Requirement  18,332 18,371 18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP		_,		
Budget Stabilisation Strategy	Cumulative Pay & Price Increases	1,054	1,895	2,718
Budget Stabilisation Strategy	Ongoing Savings Analysis			
Service Management Reviews		-1 601	-372	-540
Town & Parish Council Grant		1,001		
Asset   Equipment Resources   -97   -103		-100	200	200
Beach Hut Income Senior Management Review Ongoing Savings from previous years Tourism Review Health & Leisure Income generation Health & Leisure staff turnover savings Income from Development projects  Cumulative Savings  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) Increased Business Rate Costs  Cumulative Requirements  Cumulative Requirements  18,332  18,371  18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  O -620  -809  PES  -300 -50 -25 -27 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -27 -30 -27 -27 -30 -27 -27 -30 -27 -27 -27 -30 -27 -27 -27 -30 -25 -25 -25 -25 -25 -25 -25 -25 -25 -25			-103	
Senior Management Review Ongoing Savings from previous years Tourism Review Health & Leisure Income generation Health & Leisure staff turnover savings Income from Development projects  Cumulative Savings  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) Increased Business Rate Costs  Cumulative Requirements  18,332  Cumulative Requirement  18,332  Say 18,371  Say 18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP			103	
Ongoing Savings from previous years  Tourism Review Health & Leisure Income generation Health & Leisure staff turnover savings Income from Development projects  -27 -27 -30  -2,582 -752 -795  Cumulative Savings  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  23  Cumulative Requirements 18,332 18,371 18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP				
Tourism Review Health & Leisure Income generation Health & Leisure staff turnover savings Income from Development projects  Cumulative Savings  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) Increased Business Rate Costs  Cumulative Requirements  Cumulative Requirements  18,332  18,371  18,349  Total Funding Available (Appendix 1)  Reserves Supporting the MTFP				
Health & Leisure staff turnover savings Income from Development projects  -27 -27 -27 -30  -2,582 -752 -795  Cumulative Savings  -2,582 -3,334 -4,129  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  -50  Cumulative Requirements  354 -50 -50  Cumulative Requirement  18,332 18,371 18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP		-40	-50	-25
Health & Leisure staff turnover savings Income from Development projects  -27 -27 -27 -30  -2,582 -752 -795  Cumulative Savings  -2,582 -3,334 -4,129  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  -50  Cumulative Requirements  354 -50 -50  Cumulative Requirement  18,332 18,371 18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP	Health & Leisure Income generation	-185		
Cumulative Savings  -2,582 -752 -795  Cumulative Savings  -2,582 -3,334 -4,129  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  23  Cumulative Requirements 354 304 254  Budget Requirement 18,332 18,371 18,349  Total Funding Available (Appendix 1) 18,332 17,751 17,540  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP	Health & Leisure staff turnover savings	-40		
Cumulative Savings  -2,582 -3,334 -4,129  New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  23  Cumulative Requirements 354 304 254  Budget Requirement 18,332 18,371 18,349  Total Funding Available (Appendix 1) 18,332 17,751 17,540  Estimated Cumulative Surplus / Shortfall (-)  0 -620 -809	Income from Development projects	-27	-27	-30
New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  Cumulative Requirements  Budget Requirement  18,332  18,371  18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP		-2,582	-752	-795
New Budget Requirements Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  Cumulative Requirements  Budget Requirement  18,332  18,371  18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP		2 502	2 224	4.420
Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  Cumulative Requirements  Budget Requirement  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP	Cumulative Savings	-2,582	-3,334	-4,129
Cyclical Licencing Income Interest Earnings Reduction (base rate decrease) ICT recurring costs from previously approved projects Increased Business Rate Costs  Cumulative Requirements  Budget Requirement  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP	New Budget Requirements			
ICT recurring costs from previously approved projects Increased Business Rate Costs  23  354  -50  -50  Cumulative Requirements  354  304  254  Budget Requirement  18,332  18,371  18,349  Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP		46		
18,332   17,751   17,540   Reserves Supporting the MTFP   September 1	Interest Earnings Reduction (base rate decrease)	200	-50	-50
354   -50   -50	ICT recurring costs from previously approved projects	85		
Cumulative Requirements354304254Budget Requirement18,33218,37118,349Total Funding Available (Appendix 1)18,33217,75117,540Estimated Cumulative Surplus / Shortfall (-)0-620-809 Reserves Supporting the MTFP	Increased Business Rate Costs	23		
Budget Requirement 18,332 18,371 18,349  Total Funding Available (Appendix 1) 18,332 17,751 17,540  Estimated Cumulative Surplus / Shortfall (-) 0 -620 -809  Reserves Supporting the MTFP		354	-50	-50
Budget Requirement 18,332 18,371 18,349  Total Funding Available (Appendix 1) 18,332 17,751 17,540  Estimated Cumulative Surplus / Shortfall (-) 0 -620 -809  Reserves Supporting the MTFP	Consulativa Bandinamanta	254	204	254
Total Funding Available (Appendix 1)  Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP	Cumulative Requirements	354	304	254
Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP	Budget Requirement	18,332	18,371	18,349
Estimated Cumulative Surplus / Shortfall (-)  Reserves Supporting the MTFP				
Reserves Supporting the MTFP	Total Funding Available (Appendix 1)	18,332	17,751	17,540
Reserves Supporting the MTFP	Estimated Cumulative Surplus / Shortfall (-)	0	-620	-809
	Reserves Supporting the MTFP			
5,555 5,555		3.000	3.000	3.000
			_,000	

				APPENDIX 3
ASSET MAINTENANCE & REPLACEMENT PROGRAMME				
	£'000's	£'000's	£'000's	£'000's
	2016/17	2017/18	2018/19	2019/20
Asset Maintenance	2020, 27			
Health & Leisure Centres	467	643	500	500
Offices & Depots	342	300	200	200
Other Property Including Open Space	31	150		
Car Park Maintenance	70			
	910	1,093	700	700
ICT Strategy		165	185	185
Replacement Programme	125	103	105	165
Existing Systems Developments (One-Off)	60			
Existing Systems Developments (Recurring)	85			
	270	165	185	185
Asset Replacement				
Health & Leisure Equipment Replacement	208	91		
Car Park Machines / Other Equipment	-			
Vehicles & Plant <£10k	23			
	231	91	-	-
V&P Deferred Expenditure (Depreciation / MRP)	1,149	1,139	1,000	1,000
Non-Core Project Fund			500	500
Adjustments				
Contingency	85			
Less: Proportion allocated to HRA	- 143	- 85	- 85	- 85
Third Party Contribution	- 2			
Total Revenue Programme	2,500	2,403	2,300	2,300
Budget Available	2,500	2,403	2,300	2,300
Variance	0 -	. 0	-	-
Business Development and Third Party Grants				
Public Conveniences Refurbishment	250	tbc	tbc	tbc
Leisure Business Development		295		
ICT Maintain & Protect		500	750	250
ICT Workplan	55			
ICT Workplan Recurring	41			
15/16 Retentions	12			
Community Grants - Health & Leisure (Building Projects)	47			
Total Reserve Funded Programme	405	795	750	250

	UIREMENTS

		PROJECT REQUIREMENTS £			2017/18 PROJECT FINANCING £			
	Portfolio	2017/18	2018/19	2019/20	Capital Resources/Loan	Better Care Fund	Grant	DC / CIL
Private Sector Renewal / Home Repairs	H&C's	102,000	102,000	102,000	102,000			
Disabled Facilities Grants	H&C's	901,000	901,000	901,000		901,000		
Social Housing Grant	H&C's	100,000	100,000	100,000	100,000			
Procurement of Land	ENV	17,000			17,000			
Barton on Sea Grounds Investigation Study	ENV	5,000					5,000	
Milford on Sea Emergency Works Phase 2	ENV	23,000					23,000	
Strategic Regional Coastal Monitoring	ENV	1,776,000	1,675,000	1,589,000			1,776,000	
Hurst Spit	ENV	241,000	204,000	3,850,000	91,000		150,000	
Beach Hut Replacement	ENV	25,000			25,000			
Milford on Sea Environmental Enhancements	ENV	25,000			25,000			
Barton Drainage Test	ENV		200,000					
Eling Tide Mill	H&L	174,000	309,000		17,400		156,600	
DEPOT; New Depot Site Feasibility	F&E	37,000			37,000			
V&P Replacement Programme	F&E	1,651,000	1,487,000	2,391,000	1,651,000			
Open Space Schemes	P&T	589,000	425,000	350,000	50,000			539,000
Transport Schemes	P&T	310,000						310,000
TOTAL GENERAL FUND CAPITAL PROGRAMME		5,976,000	5,403,000	9,283,000	2,115,400	901,000	2,110,600	849,000
								5,976,000
Contribution from Revenue (MRP)					-1,139,290			
RESIDUAL NFDC RESOURCES/LOAN FINANCING REQUIREMENT					976,110	•		